

CICA: THE BEGINNING OF A NEW AND VERY INTERESTING EXPERIENCE



As many of you know, I have always been passionate about the construction industry. I studied civil engineering, spent a large part of my life in Marhnos Construction Company and am still very active in various organizations and industrial chambers. Furthermore, my ancestors were active themselves in this field, and that is why I continually affirm: **that I come from a five-generation family of builders.** One of my greatest prides.

On November 29, I took office as vice-president of CICA in Paris, which by its acronym means Confederation of International Contractors' Associations. This is a large and world-wide representative organization for the construction industry. At the meeting of CICA I commented on my interest and that of my family in the sector, since it was essential to improve people's lives: **"since the nineteenth century, my ancestors were building and helped to build Mexico"** I stated. I also spoke about Marhnos's expansion in different countries of the American continent, about the serious infrastructure deficits that exist around the world and about the importance of ESG's (environmental, social, governance) to be a more ethical industry.

There were two days of activities at CICA. On November 28 we had various conferences, where we discussed topics like the geopolitical situation we are going through, the implementation of Public-Private Partnerships (PPP's) in Brazil and the uncertainty caused due to the outbreak of Covid-19. Likewise, in addition to learning about the financial and administrative issues of the organization, **there was a presentation by each of the CICA working groups, whose topics are of great interest:** health and safety in the industry, long-term financing of infrastructure, public-private partnerships, and anti-corruption & integrity, among others. We closed the day with a few words from the new president, Philippe Dessoy, and the election of the CICA Board.

In my final words, before the CICA General Assembly, I said: **"Before, I built bridges. Now, I act as a bridge between people"**. That is precisely what I intend to do as vice-president of this organization. These will be two years of intense work.

